

***DRAFT Service Delivery and Budget  
Implementation Plan  
(SDBIP)***  
**2024 – 2025**



**OUR VISION: An economically sustainable, community oriented and safe City**

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## 1. EXECUTIVE MAYOR`S FOREWORD

The 2024/2025 Financial Year Draft Service Delivery and Budget Implementation Plan reaffirms our vision towards the repositioning of the region towards the advancement of radical, social and economic transformation which is guided by One Region, One Plan, One Action and One System. This is a unifying approach to guide Regional Planning, Service Delivery, Monitoring and Performance Evaluation.

The SDBIP serves as a contract between the Administration, the Council and the community, expressing the objectives set by the Council as measurable outcomes that can be implemented by the Administration over the next twelve months. The SDBIP facilitates the process of holding management accountable for their performance. It provides the basis for measuring performance in the delivery of services to the residents and citizens of Merafong.

The MFMA requires the following to be included in the SDBIP of a municipality:

1. Monthly projections of each source of revenue to be collected.
2. Monthly projections of each vote's expenditure (operating and capital) and revenue.
3. Quarterly projections of each vote's service delivery targets and performance indicators.
4. Information on expenditure and service delivery in each ward.
5. Detailed capital works plans allocated by the wards over three years.

The implementation of the SDBIP is anchored on the Six (6) Key Performance Areas (KPAs) outlined below, which are also in direct alignment with the Provincial Priorities and the National Development Plan (NDP) and the Fourteen Regional Outcomes.

Goal 1 : Provide of Basic Service

Goal 2 : Promote Local Economic and Social Development

Goal 3 : Provide Municipal transformation and Organisational Development;

Goal 4 : Provide Financial Viability and Management

Goal 5 : Provide Good Governance and Public Participation

Goal 6 : Provide an Integrated Spatial Development Framework

### Fourteen Regional Outcomes

Outcome 1: Basic Service delivery improvement

Outcome 2: Accountable municipal administrative

Outcome 3: Skilled, capacitated, competent and motivated workforce

Outcome 4: Ethic administrative and good governance

Outcome 5: Safe communities

Outcome 6: Educated communities

Outcome 7: Healthy communities

Outcome 8: Sustainable environment

Outcome 9: Build spatially integrated communities

Outcome 10: Socially cohesive communities

Outcome 11: Reduce unemployment

Outcome 12: Economic development

Outcome 13: Robust financial administration

Outcome 14: Institutional planning and transformation

The Merafong leadership collectively commits to work closely with the Administration in the coming six months through exercising close oversight to ensure accelerated quality performance for the **2024/2025 Financial Year: Draft Service Delivery and Budget Implementation Plan.**

## **2. EXECUTIVE SUMMARY**

The 2024/2025 Financial Year Draft Service Delivery and Budget Implementation Plan is influenced mainly by the budget and the latest audit findings from Auditor General and should according to legislation, be approved by Council as an annexure to the draft IDP. The municipality's SDBIP has been developed in line with the 2023/2024 budget and the 2023/2024 revised Integrated Development Plan (IDP) that were approved by Council on the 28 February 2024.

Besides the appropriate spending of available funds in terms of the IDP, the 2024/2025 SDBIP will ensure that the basic components of governance – transparency and accountability – are enhanced and emphasized. The SDBIP will also ensure that appropriate information is circulated internally and externally to inform all stakeholders/partners on progress in terms of municipal service delivery.

## **3. MFMA LEGISLATIVE REQUIREMENTS**

In terms of Section 41 of the Local Government: Municipal Systems Act (MSA), Act 32 of 2000, a Municipality must in terms of its performance management system and in accordance with any regulations and guidelines that may be prescribed, monitor measure and review performance at least once a year.

Section 54 (c) of the Municipal Finance Management Act 2003, (Act 56 of 2003), further determines that the Executive Mayor must, on receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or section 72, the mayor must-

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of an adjustment budget.

The output and goals in the SDBIP will be made public with the draft IDP and be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring is meant to be a light form of monitoring. The council should reserve its oversight role over performance at the end of the financial year, when the mayor tables the annual report of the municipality. The in-year monitoring is designed to pick up major problems only, and aimed at ensuring that the Mayor and Municipal Manager are taking corrective steps when any unanticipated problems arise.

## **4. FINANCIAL PLAN**

### **4.1 Introduction**

The financial plan of Merafong City Local Municipality is presented in this section. The financial plan comprises of the following:

- (a) Financial projections for each month of
  - (i) revenue to be collected by source; and
  - (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter;

### **4.2 Financial Projections**

- 4.2.1 Budgeted Monthly Revenue and Expenditure (Table SA25)
- 4.2.2 Budgeted Monthly Revenue and Expenditure by vote (Table SA26)
- 4.2.3 Budgeted Monthly Revenue and Expenditure – Functional classification (Table SA27)
- 4.2.4 Budgeted Monthly Capital Expenditure by vote (Table SA28)
- 4.2.5 Budgeted Monthly Capital Expenditure – Functional classification (Table SA29)
- 4.2.6 Budgeted Monthly Cash flow (Table SA30)

GT484 MERAFONG CITY - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand																	
<b>Revenue</b>																	
<b>Exchange Revenue</b>																	
Service charges - Electricity														343	363	385	
Service charges - Water														066	343 066	650	469
Service charges - Waste Water Management														440	440 355	777	783
Service charges - Waste Management														85	85 152	90	95
Sale of Goods and Rendering of Services														152	261	677	97
Agency services														208	92	987	4
Interest														4	4 024	4	186
Interest earned from Receivables														278	295	312	
Interest earned from Current and Non-Current Assets														362	278 362	063	767
Dividends														8	8	8	
Rent on Land														140	140	140	140
Rental from Fixed Assets														1	1 547	577	609
Licence and permits														20	20 001	401	809
Operational Revenue														10	10 164	367	575
<b>Non-Exchange Revenue</b>																	
Property rates														620	657	696	
Surcharges and Taxes														246	620 246	461	909
Fines, penalties and forfeits														18	19	19	
Licences or permits														842	18 842	219	604
Transfer and subsidies - Operational														5	5	5	
Interest														126	5 126	228	333
Fuel Levy														320	317	345	
Operational Revenue														101	320 101	758	221
Gains on disposal of Assets														1	1	1	
Other Gains														0	0	0	
Discontinued Operations														0	0	0	

Total Revenue (excluding capital transfers and contributions)	-	-	-	-	-	-	-	-	-	-	#REF!	#REF!	#REF!	#REF!
<b>Expenditure</b>														
Employee related costs											400 838	400 838	496	422 324
Remuneration of councillors											27 764	27 764	263	29 843
Bulk purchases - electricity											443 612	443 612	974	487 771
Inventory consumed											220 822	220 822	750	236 115
Debt impairment											476 705	476 705	436	012 506
Depreciation and amortisation											113 586	113 586	586	113 586
Interest											122 131	122 131	131	122 131
Contracted services											92 318	92 318	164	94 047
Transfers and subsidies											1 040	1 040	040	1 040
Irrecoverable debts written off											93 610	93 610	883	95 190
Operational costs														
Losses on disposal of Assets														
Other Losses														
<b>Total Expenditure</b>	-	-	-	-	-	-	-	-	-	-	1 992 426	1 992 426	2 109 722	2 239 059
<b>Surplus/(Deficit)</b>	-	-	-	-	-	-	-	-	-	-	#REF!	#REF!	#REF!	#REF!
Transfers and subsidies - capital (monetary allocations)											144 890	144 890	151 019	156 698
Transfers and subsidies - capital (in-kind)											-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	-	-	-	-	-	-	-	-	-	-	#REF!	#REF!	#REF!	#REF!
Income Tax											-	-	-	-
<b>Surplus/(Deficit) after income tax</b>	-	-	-	-	-	-	-	-	-	-	#REF!	#REF!	#REF!	#REF!
Share of Surplus/Deficit attributable to Joint Venture											-	-	-	-
Share of Surplus/Deficit attributable to Minorities											-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	-	-	-	-	-	-	-	-	-	-	#REF!	#REF!	#REF!	#REF!
Share of Surplus/Deficit attributable to Associate											#REF!	#REF!	#REF!	#REF!
Intercompany/Parent subsidiary transactions											#REF!	#REF!	#REF!	#REF!
<b>Surplus/(Deficit) for the year</b>	1	-	-	-	-	-	-	-	-	-	#REF!	#REF!	#REF!	#REF!

GT484 MERAONG CITY - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework							
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26					
R thousand																					
<u>Revenue by Vote</u>	-																				
Vote 1-Municipal Manager		136	130	130	130	130	130	130	130	130	130	130	130	1 567	50	52					
Vote 2-Finance		-	-	-	-	-	-	-	-	-	-	-	-	1 047	1	1					
Vote 3-Economic Development and Planning		2 122	752	752	752	752	752	752	752	752	752	752	752	127	047	117	191				
Vote 4-Infrastructure Development		5 592	12 817	12 817	817	84	817	84	817	84	817	84	817	(10)	3 376	3 444	3 513				
Vote 6-Chief Operating Officer		155 069	85 704	84 175	088	87	126	87	168 962	149	124	84 493	85 691	1 038	1	1	1				
Vote 7-Shared Services		88 294	87 167	87 167	167	167	87 167	167	167	167	167	87 167	87 167	(939)	146 576	134 761	141 829				
0		291	280	280	280	280	280	280	280	280	280	280	280	960)	-	-	-				
														13	16 860	9 858	10 055				
<b>Total Revenue by Vote</b>		<b>251 504</b>	<b>186 849</b>	<b>185 320</b>	<b>233</b>	<b>185</b>	<b>271</b>	<b>185</b>	<b>270 108</b>	<b>295</b>	<b>185</b>	<b>270</b>	<b>185 639</b>	<b>188 857</b>	<b>189 110</b>	<b>189</b>	<b>2</b>	<b>2</b>			
															<b>272</b>	<b>387 728</b>	<b>504 001</b>	<b>656 333</b>			
<u>Expenditure by Vote to be appropriated</u>	-																				
Vote 1-Municipal Manager		4 161	3 968	3 968	171	4	682	3	3 787	619	3	787	3	4 381	4 137	4 433	4	48 926	51 432	54 072	
Vote 2-Finance		839	792	792	853	6	737	6	830	774	11	387	1	756	809	809	303	312 708	330 397	349 089	
Vote 3-Economic Development and Planning		13 415	10 090	10 090	851	17	477	17	9 735	179	18	151	11	6 910	9 098	5 874	(83)	17 339	18 221	19 150	
Vote 4-Infrastructure Development		9 326	18 056	18 056	721	139	290	134	19 862	481	133	458	17	16 741	15 079	17 876	1 332	518 584	615 281	723 008	
Vote 6-Chief Operating Officer		110 818	108 614	108 614	848	24	314	26	137 394	556	20	076	215	134 229	73 329	72 373	(1 159)	209 043	219 171	229 841	
Vote 7-Shared Services		70 165	20 776	20 776	306	1	199	1	22 215	973	1	780	20	20 828	21 878	20 837	(279)	10 439	10 958	11 504	
0		2 444	1 267	1 267	416	1	192	1	1 303	203	1	276	1	1 471	1 245	1 252	108	123 505	127 268	131 181	
<b>Total Expenditure by Vote</b>		<b>211 168</b>	<b>163 564</b>	<b>163 564</b>	<b>166</b>	<b>195</b>	<b>189</b>	<b>890</b>	<b>195 127</b>	<b>785</b>	<b>189</b>	<b>270</b>	<b>914</b>	<b>185 317</b>	<b>125 575</b>	<b>123 455</b>	<b>019</b>	<b>227</b>	<b>2</b>	<b>2</b>	
																	<b>240 544</b>	<b>372 727</b>	<b>517 845</b>		
<b>Surplus/(Deficit) before assoc.</b>		<b>40 336</b>	<b>23 286</b>	<b>21 757</b>	<b>933</b>	<b>(9)</b>	<b>619</b>	<b>(4)</b>	<b>74 981</b>	<b>490</b>	<b>(4)</b>	<b>645</b>	<b>(85)</b>	<b>321</b>	<b>63 282</b>	<b>65 655</b>	<b>748</b>	<b>(37)</b>	<b>147 183</b>	<b>131 274</b>	<b>138 488</b>
Income Tax																					
Share of Surplus/Deficit attributable to Minorities																					
#REF!																					
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>40 336</b>	<b>23 286</b>	<b>21 757</b>	<b>933</b>	<b>(9)</b>	<b>619</b>	<b>(4)</b>	<b>74 981</b>	<b>490</b>	<b>(4)</b>	<b>645</b>	<b>(85)</b>	<b>321</b>	<b>63 282</b>	<b>65 655</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>

GT484 MERAONG CITY - Supporting Table SA27 Budgeted monthly revenue and expenditure  
(functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework						
		R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26			
<b>Revenue - Functional</b>	-																			
<i>Governance and administration</i>		752	89	87	87	87	87	87	87	87	88	89	89	89	1	1	1			
Executive and council		226	216	216	216	216	216	216	216	216	216	216	216	216	2 601	50	52			
Finance and administration		526	89	87	87	87	87	87	87	87	87	89	89	89	1	1	1			
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<i>Community and public safety</i>		608	5	3	3	3	3	3	3	3	3	3	3	3	3	45 036	27 067	27 609		
Community and social services		667	1	1	1	1	1	1	1	1	1	1	1	1	1	19 161	675	688		
Sport and recreation		6	6	6	6	6	6	6	6	6	6	6	6	6	6	69	70	71		
Public safety		767	3	872	872	872	872	872	872	872	872	872	872	872	872	24 359	24 846	25 343		
Housing		168	79	79	79	79	79	79	79	79	79	79	79	79	79	1 446	1 476	1 506		
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<i>Economic and environmental services</i>		433	7	7	7	7	7	7	7	7	7	7	7	7	7	85 457	89 278	93 259		
Planning and development		552	529	529	529	529	529	529	529	529	529	529	529	529	529	6 373	6 601	6 838		
Road transport		880	6	564	564	564	564	564	564	564	564	564	564	564	564	79 084	82 677	86 421		
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<i>Trading services</i>		712	148	88	87	86	86	171	86	86	86	88	88	88	88	1	1	1		
Energy sources		712	599	070	897	903	728	908	896	887	887	484	589	589	589	196 361	266 720	340 547		
Water management		112	98	30	30	30	30	30	30	30	30	30	30	30	30	30	433 929	458 455	484 453	
Waste water management		054	45	529	40	38	38	38	123	38	38	529	38	38	38	40	161	559 037	592 667	627 562
Waste management		379	5	085	556	383	389	214	394	382	373	970	8	075	8	8	8	100 263	106 278	112 655
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Revenue - Functional</b>		504	251	186	185	185	185	270	185	185	185	188	189	189	189	2	2	2		
<b>Expenditure - Functional</b>	-	838	90	37	37	38	38	39	43	41	40	35	37	35	37	387 728	504 001	656 333		
<i>Governance and administration</i>		670	670	670	646	223	268	920	224	224	224	215	215	215	215	62	539 441	565 167	592 264	

Executive and council	307	7	670	4	670	4	154	5	369	4	463	4	314	4	463	4	061	5	182	6	457	5	315	6	62 427	65 591	68 926		
Finance and administration	192	83	660	32	660	32	157	33	570	34	522	38	287	37	828	34	721	29	844	30	514	29	515	55	472 469	494 814	518 347		
Internal audit	338	8	341	8	341	8	335	9	283	8	283	8	319	8	932	8	266	8	365	7	358	8	385	10	4 545	4 762	4 991		
<b>Community and public safety</b>	<b>652</b>	<b>508</b>	<b>508</b>	<b>8</b>	<b>053</b>	<b>9</b>	<b>039</b>	<b>8</b>	<b>856</b>	<b>8</b>	<b>490</b>	<b>8</b>	<b>497</b>	<b>8</b>	<b>057</b>	<b>8</b>	<b>597</b>	<b>7</b>	<b>158</b>	<b>8</b>	<b>209</b>	<b>10</b>	<b>103 625</b>	<b>108 642</b>	<b>113 926</b>				
Community and social services	689	2	638	2	638	2	626	2	601	1	599	2	878	1	856	2	545	1	524	2	697	2	961	2	32 252	33 642	35 103		
Sport and recreation	839	1	180	2	180	2	232	3	802	4	069	3	741	3	914	3	579	3	568	3	769	3	883	4	22 756	23 912	25 132		
Public safety	407	3	195	3	195	3	625	3	199	4	722	3	410	3	315	3	365	3	079	3	257	3	847	4	42 617	44 771	47 040		
Housing	716	495	495	495	570	437	466	466	461	461	412	412	568	427	436	427	518	436	6 000	518	6 317	518	6 000	6 317	6 651				
Health	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—		
<b>Economic and environmental services</b>	<b>911</b>	<b>459</b>	<b>459</b>	<b>4</b>	<b>459</b>	<b>4</b>	<b>995</b>	<b>4</b>	<b>717</b>	<b>4</b>	<b>038</b>	<b>5</b>	<b>423</b>	<b>4</b>	<b>113</b>	<b>5</b>	<b>979</b>	<b>4</b>	<b>404</b>	<b>5</b>	<b>509</b>	<b>4</b>	<b>405</b>	<b>65</b>	<b>118 410</b>	<b>121 261</b>	<b>124 260</b>		
Planning and development	327	1	078	1	078	1	146	1	060	1	140	1	056	1	176	1	220	1	997	1	994	1	597	1	13 871	14 563	15 293		
Road transport	584	3	380	3	380	3	849	3	657	3	897	3	366	3	937	3	760	3	407	4	515	3	808	63	104 539	106 698	108 968		
Environmental protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—		
<b>Trading services</b>	<b>768</b>	<b>927</b>	<b>927</b>	<b>112</b>	<b>112</b>	<b>142</b>	<b>911</b>	<b>136</b>	<b>965</b>	<b>137</b>	<b>953</b>	<b>134</b>	<b>081</b>	<b>217</b>	<b>234</b>	<b>184</b>	<b>237</b>	<b>184</b>	<b>458</b>	<b>75</b>	<b>458</b>	<b>89</b>	<b>191</b>	<b>1</b>	<b>479 069</b>	<b>577 657</b>	<b>687 395</b>		
Energy sources	172	38	587	57	587	57	88	83	038	83	598	82	512	80	941	76	014	82	224	21	974	20	881	31	720 558	775 326	835 131		
Water management	686	57	448	43	448	43	624	43	439	43	733	43	439	43	836	43	738	43	462	43	539	43	488	6	622 880	660 018	702 891		
Waste water management	535	10	413	3	413	3	282	3	399	3	855	3	935	3	202	3	994	3	473	3	380	3	382	7	52 263	54 469	56 803		
Waste management	374	8	478	8	478	8	535	7	035	7	780	7	068	7	101	7	487	7	025	7	567	7	440	7	83 368	87 843	92 570		
<b>Other</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>																					
Total Expenditure - Functional	211	163	163	163	195	189	195	189	785	195	270	189	914	270	317	185	575	125	123	227	2	019	2	240 544	2	372 727	2	517 845	
Surplus/(Deficit) before assoc.	336	40	286	23	757	21	933)	(9	619)	(4	981	74	490)	(4	645)	(85	321	63	65	(37	748)	147 183	131 274	138 488					
#REF!																													
Surplus/(Deficit)	1	40	286	23	757	21	933)	(9	619)	(4	981	74	490)	(4	645)	(85	321	63	65	227	2	019	2	240 544	2	372 727	2	517 845	

References

GT484 MERAONG CITY - Supporting Table SA28 Budgeted monthly capital expenditure  
(municipal vote)

Description R thousand	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
<u>Multi-year expenditure to be appropriated</u>	1															
Municipal Manager														–	–	–
Finance Economic Development and Planning														–	–	–
Infrastructure Development														–	–	–
Community Services														–	–	–
Chief Operating Officer														–	–	–
Shared Services														–	–	–
<b>Capital multi-year expenditure sub-total</b>	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<u>Single-year expenditure to be appropriated</u>																
Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance Economic Development and Planning		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Infrastructure Development		–	2	23	–	23	–	2	4	5	–	15	–	29	–	8
Community Services		361	634	634	083	060	060	642	917	083	015	083	726	650	144 890	151 019
Chief Operating Officer		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Shared Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Capital single-year expenditure sub-total</b>	2	361	2	23	23	083	2	4	5	917	15	2	29	2	8	25
<b>Total Capital Expenditure</b>	2	361	2	23	23	083	2	4	5	917	15	2	29	083	2	25
														650	144 890	151 019
																156 698

GT484 MERAONG CITY - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
<b>Capital Expenditure - Functional</b>	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Governance and administration</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Finance and administration		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Community and public safety</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Economic and environmental services</b>		-	-	-	-	-	-	-	-	-	-	-	79	79	82	86	
Planning and development		-	-	21	-	21	-	1	-	3	-	-	084	084	677	421	
Road transport		237	550	21	550	21	-	977	559	-	-	643	6	567	084	677	86
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	23	79	82	421
<b>Trading services</b>		-	-	-	-	-	-	-	-	-	-	-	806	806	342	277	
Energy sources		083	2	083	2	083	2	083	2	083	2	083	2	083	25	000	25
Water management		41	-	-	-	-	-	-	833	13	-	932	26	-	806	342	277
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Other</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Capital Expenditure - Functional</b>	2	-	-	-	-	-	-	-	-	-	-	-	144	144	151	156	
<b>Funded by:</b>		-	-	-	-	-	-	-	-	-	-	-	890	890	019	698	
National Government		-	-	-	-	-	-	-	-	-	-	-	130	130	140	144	
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	045	045	650	601	

District Municipality													-	-	-	-	-
Transfers and subsidies													61	61	63	65	
- capital (in-kind)													119	119	493	340	
Transfers recognised - capital	-	-	-	-	-	-	-	-	-	-	-		191	191	204	209	
													164	164	143	941	
Borrowing													194	194	205	217	
Internally generated funds													530	530	924	858	
													(385	(385	(410	(427	
													694)	694)	068)	799)	
<b>Total Capital Funding</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

GT484 MERAONG CITY - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework					
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
<b>Cash Receipts By Source</b>														1	1 970	2 076	2 207	
Property rates	164	164	164	164	164	164	164	164	164	164	164	164	164	246	779	810	810	
	541	155	146	155	146	155	146	155	146	155	146	155	155	146	1 757	1 840	1 950	
Service charges - electricity revenue	146	146	146	146	146	146	146	146	146	146	146	146	146	064	388	536	536	
	776	390	152	390	152	390	153	390	152	390	152	390	390	152	1 834	1 922	2 037	
Service charges - water revenue	152	862	862	598	862	862	862	862	862	862	862	862	862	554	527	604	604	
	338	150	150	151	149	151	151	149	149	149	149	149	149	1 798	1 884	1 996	1 996	
Service charges - sanitation revenue	150	118	118	118	118	118	118	637	118	118	118	118	118	229	023	789	789	
	410	146	146	146	146	146	146	146	146	146	146	146	146	1 757	1 840	1 950	1 950	
Service charges - refuse revenue	146	390	390	390	390	390	390	390	390	390	390	390	390	064	388	536	536	
	776	776	390	390	390	390	390	390	390	390	390	390	390	1 757	1 840	1 950	1 950	
Rental of facilities and equipment	146	146	146	146	146	146	146	146	146	146	146	146	146	146	1 758	1 841	1 952	
	905	519	519	519	519	519	519	519	519	519	519	519	519	519	610	965	145	
Interest earned - external investments	147	147	147	147	147	147	147	147	147	147	147	147	147	147	1 765	1 848	1 958	
	454	068	068	068	068	068	068	068	068	068	068	068	068	068	204	528	676	
Interest earned - outstanding debtors	181	181	185	185	185	185	185	185	185	185	185	185	185	185	2 219	2 330	2 469	
	865	372	895	372	372	372	372	372	372	372	372	372	372	634	772	144	193	
Dividends received	146	146	146	146	146	146	146	146	146	146	146	146	146	1 757	1 840	1 950	1 950	
	776	390	390	390	390	390	390	390	390	390	390	390	390	390	064	388	536	
Fines, penalties and forfeits	147	146	146	146	146	146	146	146	146	146	146	146	146	1 762	1 845	1 955	1 955	
	203	817	817	817	817	817	817	817	817	817	817	817	817	817	189	616	868	
Licences and permits	148	148	148	148	148	148	148	148	148	148	148	148	148	148	1 777	1 860	1 971	
	443	057	057	057	057	057	057	057	057	057	057	057	057	057	065	789	345	
Agency services	146	146	146	146	146	146	146	146	146	146	146	146	146	146	1 757	1 840	1 950	
	776	390	390	390	390	390	390	390	390	390	390	390	390	390	064	388	536	
Transfers and Subsidies - Operational	172	172	172	172	172	172	172	172	172	172	172	172	172	172	2 069	2 158	2 295	
	776	465	465	465	465	465	465	465	465	465	465	465	465	465	969	145	619	
Other revenue	149	149	149	149	149	149	149	149	149	149	149	149	149	149	1 790	1 874	1 984	
	528	142	142	142	142	142	142	142	142	142	142	142	142	142	093	077	899	
<b>Cash Receipts by Source</b>	2 148	2 144	2 149	2 147	2 149	2 149	2 147	2 147	2 147	2 147	2 147	2 147	2 147	2 148	25 773	27 004	28 632	
	641	134	657	870	134	134	653	134	134	134	134	134	134	396	534	557	192	627
<b>Other Cash Flows by Source</b>																		
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	146	146	146	146	146	146	146	160	146	173	146	146	146	146	1 797	1 883	1 995	
	817	390	390	390	390	390	390	223	390	322	390	390	390	390	870	730	813	
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departs, Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)	150	150	150	150	150	150	150	150	150	150	150	150	150	150	1 807	1 891	2 001	
	942	556	556	556	556	556	556	556	556	556	556	556	556	556	064	005	153	
Proceeds on Disposal of Fixed and Intangible Assets	146	146	146	146	146	146	146	146	146	146	146	146	146	146	1 757	1 840	1 950	
	776	390	390	390	390	390	390	390	390	390	390	390	390	390	064	388	536	
Short term loans	146	146	146	146	146	146	146	146	146	146	146	146	146	146	1 757	1 840	1 950	
	776	390	390	390	390	390	390	390	390	390	390	390	390	390	064	388	536	
Borrowing long term/refinancing	146	146	146	146	146	146	146	146	146	146	146	146	146	146	1 757	1 840	1 950	
	776	390	390	390	390	390	390	390	390	390	390	390	390	390	064	388	536	
Increase (decrease) in consumer deposits	(9)	1	1	1	1	1	1	1	1	1	1	1	1	1	-	-	-	
Decrease (Increase) in non-current debtors (not used)																		
Decrease (increase) in non-current receivables														-				

Decrease (increase) in non-current investments												-				
Total Cash Receipts by Source	2 886 718	2 880 251	2 885 774	2 883 987	2 885 251	2 885 251	2 897 603	2 883 251	2 910 183	2 883 251	2 883 513	- 651	2 884 681	34 649 089	36 300 089	38 481 200
<b>Cash Payments by Type</b>																
Employee related costs	34 919	419 028	441 668	465 531												
Remuneration of councillors												-				
Finance charges												-				
Bulk purchases - electricity	51 030	612 356	632 443	670 487												
Acquisitions - water & other inventory	36 968	612 612	802 974	770 771												
Contracted services	11 682	9 951	11 807	11 944	127 045	126 019	131 698									
Transfers and subsidies - other municipalities												-				
Transfers and subsidies - other												-				
Other expenditure	2 518	2 498	30 000	30 000	30 000											
<b>Cash Payments by Type</b>	<b>137 117</b>	<b>135 366</b>	<b>137 222</b>	<b>137 359</b>	<b>137 459</b>	<b>1 632 081</b>	<b>1 718 463</b>	<b>1 834 771</b>								
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	146 776	146 390	1 757 064	1 840 388	1 950 536											
Repayment of borrowing												-				
Other Cash Flows/Payments												-				
<b>Total Cash Payments by Type</b>	<b>283 893</b>	<b>281 755</b>	<b>283 612</b>	<b>283 748</b>	<b>283 849</b>	<b>3 389 145</b>	<b>3 558 851</b>	<b>3 785 306</b>								
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>2 602 825</b>	<b>2 598 495</b>	<b>2 604 018</b>	<b>2 602 232</b>	<b>2 603 495</b>	<b>2 603 495</b>	<b>2 615 848</b>	<b>2 601 495</b>	<b>2 628 427</b>	<b>2 599 639</b>	<b>2 599 764</b>	<b>2 600 802</b>	<b>31 260 536</b>	<b>32 741 238</b>	<b>34 695 894</b>	
Cash/cash equivalents at the month/year begin:	- 2 602	- 2 598	- 2 604	- 2 602	- 2 603	- 2 603	- 2 615	- 2 601	- 2 628	- 2 599	- 2 599	2 599 764	- 5 200	- 31 260	- 32 741	
Cash/cash equivalents at the month/year end:	825 495	825 495	825 018	825 232	825 495	825 495	825 848	825 495	825 427	825 639	825 764	566 566	536 536	238 238	894 894	

## Pre-determined Objectives

National and Provincial Alignment : District Outcome 1 : Basic Service Delivery Improvement															
NDP		NDP Chapter 4: Economic Infrastructure													
National Outcomes		9. A responsive, accountable, effective and efficient local government system; 6. An efficient, competitive and responsive economic infrastructure network													
Back to Basics Goals		1. Put People & Their Concerns First: Listen and Communicate 2. Deliver municipal services to correct quality and standard													
Provincial 10 Pillars		2. Decisive spatial transformation 3. Accelerating social transformation 4. Transformation of the State and governance 7. Modernisation of human settlements and urban development 8. Modernisation of public transport and other infrastructure 10.Taking a lead in Africa's new industrial revolution.													
COGTA KPA's		KPA 2: Basic Service Delivery													
Mun Strategic Goal		Provision of Basic Service Delivery ( Goal 1)													
MUNI PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASELINE ANNUAL ACTUAL	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political	
												DEPT	RESP PERSON	OVERSIGHT	
Outcome 1.0: Basic Service Delivery Improvement															
MFCLM	OUTCOME F-O-1.0	Basic Service Delivery Improvement	Number (1) Development of the Infrastructure Maintenance Plan	Signed Infrastructure Integrated Maintenance Plan by ED and MM	Target	Number	1	1	1	-	-	-	Infrastructure Department	Executive Director Infrastructure	MMC Roads, Storm water & Public Works
					Capital	N/A									
					Opex										
Output 1.1: Maintain Good Quality Reliable Roads															
MFCLM	OUTP UT F-OP- 1.1	Maintain Good Quality Reliable Roads	Percentage (100) implementation of roads maintenance plan	Approved maintenance plan, signed works order and monthly progress reports	Target	%	100	100	100	100	100	100	Infrastructure Department	Executive Director Infrastructure	MMC Roads, Storm water & Public Works
					Capital										
					Opex	Opex		Opex	Opex						
Sub Output Road Maintenance															
MFCLM	Sub Output F-A-1.1.1	Road Maintenance	m <sup>2</sup> of (5400) tarred roads maintained	Approved maintenance plan, signed works order and monthly progress reports and listing	Target	m <sup>2</sup>	1759m <sup>2</sup>	5400	1350 m <sup>2</sup>	13500 m <sup>2</sup>	1350 m <sup>2</sup>	1350 m <sup>2</sup>	Civil Engineering	Manager: Civil Engineering	MMC, Roads, Storm water & Public Works
					Capital										
					Opex	Opex		Opex	Opex						
M					Target	KM	76	80KM	20 KM	20 KM	20 KM	20 KM	Civil Engineering		

		Maintenance of Gravel Roads	Km (80) of gravel road maintained	Approved maintenance plan, signed works order and monthly progress reports, listing	Capital										Manager: Civil Engineering	MMC, Roads, Storm water & Public Works
MFCLM ACTIVITY F-A-1.1.1.2 (2)		Repair of Potholes in Municipal Tarred Roads	Percentage (100) of potholes repaired within 7 working days vs reported	Approved maintenance plan, monthly supervisor schedule, signed works order, register and monthly progress reports, listing	Target	%	95	100	100	100	100	100	100	Civil Engineering	Manager: Civil Engineering	MMC, Roads, Storm water & Public Works
					Capital											
					Opex	Opex	Opex	Opex	Opex							
<b>Output 1.1.2: Reliable Storm water Infrastructure</b>																
MFCLM Sub Output F-A-1.1.2. (1)		Reliable Storm water Infrastructure	Meters (4000) of storm water drainage system maintained in accordance to maintenance plan	Approved maintenance plan, monthly supervisor schedule, signed works order, register and monthly progress reports, listing	Target	Meter	7550	4000 M	200 M	200	1600 M	2000 M	Civil Engineering	Manager: Civil Engineering	MMC, Roads, Storm water & Public Works	
					Capital											
					Opex	Opex										
MFCLM Sub Output F-A-1.1.1.1		Reliable Storm water Infrastructure	Number(600 ) of kerb inlets maintained in accordance to Maintenance Plan	Approved maintenance plan, signed works order and monthly progress reports, listing	Target	Number	553	600	50	50	250	250	Civil Engineering	Manager Civil Engineering	MMC, Roads, Storm water & Public Works	
					Capital											
					Opex	Opex										
<b>Output 1.2: Enhance the Effectiveness and Efficiency of the Indigent Programme</b>																
MFCLM OUTPUT F-OP-1.2		Provision of Free Basic Services to Indigents	Number of indigent (1000) indigent applications forms processed and verified within 90 days	Indigent Register and processed forms	Target	#	789	1000	250	250	250	250	Community Services	Executive Director: Community Service	MMC: Health & Social Development	
					Capital											
					Opex	Opex	Opex	Opex	Opex							
MFCLM OUTPUT F-OP-1.2(2)		Indigent verification process	Number (1) development of indigent verification process plan	Approved Indigent verification process plan	Target	#	1	1	1	-	-	-	Community Services	Manager Health and Social Development	MMC, Roads, Storm water & Public Works	
					Capital											
					Opex	Opex										
<b>Output 1.3: Provision of Reliable Electrical Supply</b>																

MFCLM	OUTP UT F-OP- 1.3	Provision of electricity infrastructure	Percentage of (90) households in NERSA licensed area with Access to Basic level of Electricity services(NI)	IDP status quo analysis and Stats SA, Signed monthly electrification, listing	Target	%	90	90	90	90	90	90	Infrastructure Department	Executive Director Infrastructure	MMC: Electricity, Gas & Water
					Capital										
					Opex	Opex	Opex	Opex	Opex						
<b>Output 1.3.1. Effective maintenance of Electricity Infrastructure</b>															
MFCLM	Output F-A. 13.1	Provision of Reliable Electrical	Percentage (100) Implementation of the Electricity Maintenance Plan	Approved maintenance plan, signed works order and monthly progress reports, listing	Target	%	75..71	100	100	100	100	100	Electrical Services	Manager Electrical Services	MMC: ,Electricity, Gas & Water
					Capital										
					Opex	Opex	Opex	Opex	Opex						
MFCLM	ACTIV ITY F-A- 1.3.1.1 (1)	Effective Maintenance of Electricity Infrastructure	Percentage (100) Street Lights maintained	Approved maintenance plan, signed works order and monthly progress reports, listing	Target	%	66.66	100	100	100	100	100	Electrical Service	Manager Electrical Services	MMC: Electricity, Gas & Water
					Capital										
					Opex	Opex	Opex	Opex	Opex						
<b>Output 1.3.2: Unaccounted of Electricity Losses</b>															
MFCLM	OUTP UT F-SO- 1.3.2 (1)	Unaccounted Electricity Losses	Percentage unaccounted electricity losses (53%)	Monthly electricity reports on purchase and losses, Section 71 report	Target	%	60.53	52.5	55	50	50	55	Electrical Services	Manager Electrical Services	MMC: Electricity, Gas & Water
					Capital										
					Opex	Opex		Opex	Opex						
MFCLM	SUB OUTP UT F-SO- 1.3.2 (2)	Effective maintenance of Electricity Infrastructure	Number (1400) of Illegal connections and by-passing of pre-paid meters corrected, planned vs implemented	Maintenance Plan, signed works order and monthly progress reports, listing	Target	#	1241	1400	50	150	600	600	Electrical Services	Manager Electrical Services	MMC: Electricity, Gas & Water
					Capital										
					Opex	Opex		Opex	Opex						
<b>Output 1.4: Provision of Quality and Reliable Sanitation and Waste Management Services</b>															
MFCLM	OUTP UT F-OP- 1.4 (1)	Provision of Basic Sanitation Services	Percentage (100) households with access to basic level of sanitation(NI)	IDP and Stats SA, Signed monthly reports, (Consumer Account Number), Job Cards for Informal Settlement	Target	%	100	100	100	100	100	100	Infrastructure Department	Manager: Water and Sanitation	MMC, Water, Electricity and Gas
					Capital										
					Opex	Opex		Opex	Opex						
MFCLM	OUTP UT F-OP- 1.4 (2)	Sewer Infrastructure and Maintenance	Percentage (100) sewer maintenance plan implemented	Maintenance plan, Inspection of Spreadsheet of main sewer lines, signed job cards and monthly progress reports, listing	Target	%	114	100	100	100	100	100	Infrastructure Department	Manager: Water and Sanitation	MMC, Water, Electricity and Gas
					Capital										
					Opex	Opex		Opex	Opex						
<b>Sub Output 1.4.1: Sewer Infrastructure and Maintenance</b>															
M					Target	%	41.43	45	30	30	60	60			

SUB OUTP UT F-SO- 1.4.1 (1)	Waste Water Treatment Works Maintenance	Percentage (45) Waste Water Treatment Works Maintenance Plan implemented	Maintenance plan, Daily Inspection Spreadsheet , signed job cards and monthly progress reports, listing	Capital									Water and Sanitation	Manager: Water and Sanitation	MMC, Water, Electricity and Gas
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#### Activity 1.4.1.1 Sewer Infrastructure Maintenance

MFCLM	SUB OUTP UT F-SO- 1.4.1.1 (2)	Waste Water Treatment Works Maintenance	Percentage(86,25) of reported sewer blockages/spillages fixed within 24 hours	Maintenance Plan, Signed job cards, and monthly progress reports, listing and call and contact centre report	Target	%	83.93	86,25	80	80	85	100	Water and Sanitation	Manager: Water and Sanitation	MMC, Water, Electricity and Gas
					Capital										
					Opex	Opex	Opex	Opex	Opex						

#### Output 1.5: Integrated Waste Management (Solid Waste)

MFCLM	OUTP UT F-OP- 1.5	Integrated Waste Management	Percentage (100) implementation of the Integrated Waste Management Plan	Maintenance Plan, signed works order and monthly progress reports, listing	Target	%	59.59	100	100	100	100	100	Solid Waste Management	Manager Solid Waste Management	MMC: Integrated Environmental Management
					Capital										
					Opex	Opex		Opex	Opex						

#### Activity 1.5.1.1 Coordination of Waste Management Services

MFCLM	Activit y F-SO- 1.5.1.1 (1)	Coordination of removal of illegal dumping	Percentage (100) removal of illegal dumping planned vs actual	Signed Monthly schedule, Monthly reports	Target	%	22.22	100	100	100	100	100	Solid Waste Management	Manager Solid Waste Management	MMC: Integrated Environmental Management
					Capital										
					Opex	Opex		Opex	Opex						

#### Sub Output 1.6.1 Waste Management

MFCLM	Sub Output F-A-16.1	Compliance with Landfill sites licensing requirements	Percentage (80) compliance with landfill license requirements	Monthly landfill site activities plan, report and GDARD report	Target	%	80	100	100	100	100	100	Solid Waste Management	Manager Solid Waste Management	MMC: Integrated Environmental Management
					Capital										
					Opex	Opex	Opex	Opex	Opex						
MFCLM	Sub Output F-A-16.1.	Households with Access to Basic Solid Waste Collection in the Formal Areas	Percentage (100) formal households with access to basic level of solid waste collection	IDP and Stats SA, signed monthly reports (Consumer accounts)	Target	%	96.69	100	100	100	100	100	Solid Waste Management	Manager Solid Waste Management	MMC: Integrated Environmental Management
					Capital										
					Opex	Opex	Opex	Opex							
MFCL	Sub Output F-A-16.1.	Households with Access to Basic Solid	Percentage (100) of informal household with access to basic	Signed Monthly report, Informal Settlement	Target	%	88.9	100	100	100	100	100	Solid Waste Management		
					Capital										

		Waste Collection in the Informal Areas	level of Solid Waste Collection in Mphahlwa village	Report, photos and Waste Removal Schedules per area	Opex	Opex								Manager Solid Waste Management	MMC: Integrated Waste Management	
MFCIM	Sub Output F-A-16.1(4)	Solid Waste Recycling	Percentage (28) recycled waste vs total waste	Signed monthly reports	Target	%	21.78	28	28	28	28	28	28	Solid Waste Management	Manager Solid Waste Management	MMC: Integrated Environmental Management
					Capital											
					Opex	Opex	Opex	Opex	Opex							
MFCIM	Sub Output F-A-16.1(5)	Extension of Waste Collection Services to newly developed households in the formal areas	Extension of services to number 200 of household without refuse removal service	IDP and Stats SA, Signed monthly reports, consumer accounts	Target	Number	0	200	50	50	50	50	50	Solid Waste Management	Manager Solid Waste Management	MMC: Integrated Environmental Management
					Capital											
					Opex	Opex	Opex	Opex	Opex							

#### Output 1.7: Provision of Quality and Reliable Water Supply

MFCIM	OUTPUT F-OP-1.7(1)	Provision of access basic level of water services	Percentage (95) Household with access to basic level of water services(NI)	IDP and Stats SA, signed monthly reports, Consumer Account Number, Job Cards for Informal Settlement.	Target	%	95	95	95	95	95	95	95	Infrastructure Department	Manager: Water and Sanitation	MMC, Roads, Storm water & Public Works
					Capital											
					Opex	Opex		Opex	Opex							
MFCIM	OUTPUT F-OP-1.7(2)	Provision of Quality and Reliable Water Supply	Percentage (95) compliance to Water Quality Standards	Rand Water Monthly Reports	Target	%	85.90	95	95	95	95	95	95	Infrastructure Department	Manager: Water and Sanitation	MMC, Roads, Storm water & Public Works
					Capital											
					Opex	Opex		Opex	Opex							

#### Sub Output 1.7.1: Water Services Infrastructure and Maintenance

MFCIM	SUB OUTP UT F-SO- 1.7.1	Maintain Efficient Water Infrastructures	Percentage (100) of Water Services Maintenance plan implemented	Maintenance plan, Monthly Inspection Sheet, signed job cards and monthly progress reports, listing	Target	%	83	100	100	100	100	100	100	Water and Sanitation	Manager: Water and Sanitation	MMC Roads, Storm Water & Public Works
					Capital											
					Opex	Opex	Opex	Opex	Opex	Opex	Opex	Opex	Opex			
<b>Activity 1.7.1.1: Water and Sanitation Activities</b>																
M					Target	#	98.59	100	100	100	100	100	100			

ACTIV ITY F-A- 1.7.1.1 (1)	War on leaks programme maintenance	Percentage (100) of water pipe burst repaired within 24 hrs of being reported	Approved maintenance plan, Call Centre Reports, monthly supervisor schedule, signed job cards, register and monthly progress reports, listing	Capital								Water and Sanitation	Manager: Water and Sanitation	MMC: Electricity, Gas & Water
				Opex	Opex		Opex	Opex						

#### Sub Output 1.7.2: Effective Water Management

MFCLM	SUB OUTP UT F-SO- 1.7.2	Curbing of Water Losses	Percentage unaccounted water losses (40)	Monthly reports on purchases and sales	Target	%	35.95	40	40	40	40	Water and Sanitation	Manager: Water and Sanitation	MMC: Electricity, Gas & Water
					Capital									
					Opex	Opex		Opex	Opex					

## PROJECTS IMPLEMENTATION

### ROADS AND STORMWATER

Project		Project Description	Evidence	Funding	Ward	Annual Target	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	2023/2024 Budget
Khutsong South Roads & Stormwater Phase 8	Indicator measures number of milestones completed in the construction of the Khutsong South Roads & Stormwater Phase 8 project, reported as a percentage in the performance reports	Project Check List with milestones  Consultant appointment letter. (depending on date of appointment).  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	MIG	6	Milestone Target  <b>100%</b>	95%	100%		100%	100%	<b>R10 000 000</b>
						Budget  <b>R10 000 000</b>		Budget  <b>R2 084 987</b>			
Kokosi Roads and Stormwater (Phase 4)	Indicator measures number of milestones construction in the Kokosi Road Stormwater (Phase 4) project, reported as a percentage in the performance reports	Project Check List with milestones  Consultant appointment letter.  Design Report Consultants  Co-signed Monthly progress reports	MIG	25	Milestone Target  <b>100%</b>	57%	87%	100%	-	<b>R6 000 000</b>	
						Budget  <b>R6 000 000</b>	Budget  R3 295 254	Budget  R3 558 897	Budget  R3 374 733		

		(Consultant & Project Owner) Completion Certificate								
Kokosi Roads and Stormwater (Phase 7)	Indicator measures number of milestones completed in the construction phase of the construction of Kokosi Road Stormwater (Phase 7) project, reported as a percentage in the performance reports	Project Check List with milestones Consultant appointment letter. Design Report Consultants	MIG	25	Milestone Target <b>100%</b>	24%	49%	83%	100%	<b>R2 500 000</b>
					Budget <b>R2 500 000</b>	Budget R 6 011 895	Budget R9 078 764	Budget R4 409 341		
Kokosi Roads and Stormwater (Phase 8)	Indicator measures number of milestones completed in the construction phase of the construction of Kokosi Road Stormwater (Phase 8) project, reported as a percentage in the performance report	Project Check List with milestones Consultant appointment letter. Design Report Consultants	MIG	25	Milestone Target <b>100%</b>	0%	3%	8%	11%	R10 000 000
					Budget R10 000 000		Budget R1 758 146	Budget R741 854		
Wedela Ext 3 Roads & Stormwater (Phase 7)	Indicator measures number of milestones completed in the construction of the Wedela Ext 3 Road & Stormwater (Phase 7) project, reported as a percentage in the performance reports	Project Check List with milestones Consultant appointment letter. Design Report Consultants Co-signed Monthly progress reports (Consultant & Project Owner) Completion Certificate	MIG	20	Milestone Target <b>100%</b>	98%	100%	100%	100%	<b>R6 000 000</b>
					Budget <b>R6 000 000</b>	R161 967	R595 197	-	-	
	Indicator measures number of milestones completed in the	Project Check List with milestones	MIG	20	Milestone Target <b>100%</b>	8%	20%	65%	100%	<b>R8 500 000</b>

Wedela Ext 3 Roads & Stormwater (Phase 8)	design phase of the construction Wedela Ext 3 Roads & Stormwater (Phase 8) project, reported as a percentage in the performance report	Consultant appointment letter.  Design Report Consultants			Budget <b>R8 500 000</b>		R621 523	R178 477		
Merafong Roads and Stormwater Maintenance	Indicator measures number of milestones completed in the construction of the Merafong Roads and Stormwater Maintenance project, reported as a percentage in the performance reports	Project Check List with milestones  Consultant appointment letter.  Design Report Consultants	MIG		Milestones Target 100%					
					Budget R2 000 000					
Khutsong Bulk Roads and Storm Water	Indicator measures number of milestones completed in the construction of the Khutsong Bulk Roads and Stormwater Phase 2 project, reported as a percentage in the performance reports	Project Check List with milestones  Consultant appointment letter.  Design Report Consultants	MIG		Milestone Target 100%					
					Budget R30 000 000					
Access Roads Kokosi WWTW	Indicator measures number of milestones completed in the construction of the Access Roads Kokosi WWTW project, reported as a percentage in the performance reports	Project Check List with milestones  Consultant appointment letter. (depending on date of appointment).  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	MIG		Milestone Target <b>100%</b>	8%	20%	50%	100%	<b>R2 062 150</b>
					Budget <b>R2 062 150</b>		R162 081	R655 274		
Access Roads Wedela WWTW	Indicator measures number of milestones completed in the construction of Access Roads Wedela WWTW project, reported as a percentage in the performance report	Project Check List with milestones  Consultant appointment letter.  Design Report Consultants	MIG		Milestone Target <b>100%</b>	94%	100%	100%	100%	R1 500 000
					Budget R1 500 000	R1 100 778	R352 842			

## ELECTRICITY

Project	Project Description	Evidence	Funding	Ward	Annual Target	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	2024/2025 Budget
2x40 132-11 Plover Substation	Indicator measures progress towards project implementation of the 2x40 132-11 Plover Substation	Consultant appointment letter. Design Report Consultants Consultants Monthly progress reports Completion Certificate	INEP		Milestone Target <b>100%</b>	25%	50%	75%	100%	R7 768 000
					Budget R7 768 000					
132KV -150M Loop in-Loopout Overhead Line for Plover	Indicator measures progress towards project implementation of the Construction of 132KV -150M Loop in-Loopout Overhead Line for Plover	Consultant appointment letter. Design Report Consultants Consultants Monthly progress reports Completion Certificate	INEP		Milestone Target <b>100%</b>	25%	50%	75%	100%	<b>R10 000 000</b>
					Budget <b>R10 000 000</b>		R5 000 000	R10 000 000	R10 000 000	

## WASTE WATER

Project	Project Description	Evidence	Funding	Ward	Annual Target	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	2024/2025 Budget
Upgrading & Rehabilitation of Wedela WWTW	Indicator measures number of milestones completed in the Upgrading & Rehabilitation of Wedela WWTW project, reported as a percentage in the performance report	Project Check List with milestones Consultant appointment letter. Co-signed Monthly progress reports (Consultant & Project Owner) Completion Certificate	WSIG	20	Milestone Target <b>100%</b>	48%	70%	90%	100%	<b>R10 000.00</b>
					Budget <b>R10 000 000</b>			R940 000	R9 060 000	
Welverdiend WWTW	Indicator measures number of milestones completed on the	Project Check List with milestones	WSIG		Milestone Target <b>100%</b>	19%	26%	38%	100%	<b>R2 000 000</b>

	Structural Welverdiend WWTW project. Reported as a percentage in the performance report	Consultant & Contractor appointment letters. Design Report Consultants Co-signed Monthly progress reports (Consultant & Project Owner) Completion Certificate			Budget <b>R2 000 000</b>	R236 692				
Refurbishment Khutsong WWTW	Indicator measures number of milestones completed in the construction of Refurbishment Khutsong WWTW project, reported as a percentage in the performance report	Project Check List with milestones Consultant appointment letter. Design Report Consultants Co-signed Monthly progress reports (Consultant & Project Owner) Completion Certificate	<b>HSDG</b>		Milestone Target <b>100%</b>  Budget <b>R10 000 000</b>	1%	6%	19%	100%	<b>R10 000 000</b>
Installation of Zone meter and PRV	Indicator measures number of milestones completed in the construction of the Installation of Zone meter and PRV project, reported as a percentage in the performance report	Project Check List with milestones Consultant appointment letter. Design Report Consultants Co-signed Monthly progress reports (Consultant & Project Owner) Completion Certificate	<b>HSG</b>		Milestone Target <b>100%</b>  Budget <b>R6 342 000</b>	1%	28%	68%	100%	<b>R6 342 000</b>
Foundation Stabilization of Addata Reservoir	Indicator measures number of milestones completed in the construction of the Foundation Stabilisation of Addata Reservoir project, reported as a percentage in the performance report	Project Check List with milestones Consultant appointment letter. Design Report Consultants Co-signed Monthly progress reports (Consultant & Project Owner)	<b>HSDG</b>	<b>12</b>	Milestone Target 100%  Budget <b>R5 000 000</b>	2%	26%	57%	<b>R5 000 000</b>	<b>R5 000 000</b>

		Completion Certificate								
Merafong Water and Sanitation Maintenance	Indicator measures number of milestones completed in the construction of the Merafong Wate and Sanitation Maintenance project reported as a percentage in the performance report	Project Check List with milestones  Consultant appointment letter.  Design Report Consultants  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>		Milestone Target  <b>100%</b>	0%	1%	51%	100%	<b>R2 000 000</b>

## WATER

Project	Project Description	Evidence	Funding	Ward	Annual Target	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	2024/2025 Budget
Khutsong South Outfall Sewer Phase 2	Indicator measures number of milestones completed in Construction of Khutsong South Sewer Phase 2 project, reported as a percentage in the performance report	Project Check List with milestones  Consultant appointment letter.  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>		Milestone Target  <b>100%</b>	47%	65%	84%	100%	<b>R3 5000 000</b>
Khutsong North Water & Sewer Reticulation Stage 4	Indicator measures number of milestones completed in Construction of Khutsong North Water & Sewer Reticulation (STAGE 4) project, reported as a percentage in the performance report	Project Check List with milestones  Consultant appointment letter.  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>	<b>10</b>	Milestone Target  <b>100%</b>	10%	30%	60%	100%	<b>R7 000 000</b>

Khutsong Rehabilitation of Sinkholes	Indicator measures number of milestones completed in the Khutsong Rehabilitation of Sinkholes project, reported as a percentage in the performance report	Project Check List with milestones  Consultant appointment letter.  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>	<b>1-10</b>	Milestone Target <b>100%</b>	1%	7%	25%	100%	<b>R12 000 000</b>
					Budget <b>R12 000 000</b>					

## CEMETERIES

Project	Project Description	Evidence	Funding	Ward	Annual Target	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	2024/2025 Budget
Rehabilitation of Carletonville Cemetery Road	Indicator measures number of milestones completed in the Rehabilitation of Carletonville cemetery Road project, reported as a percentage in the performance report	Project Check List with milestones  Consultant appointment letter.  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>		Milestone Target <b>100%</b>	50%	72%	89%	100%	<b>R5 623 000</b>
					Budget <b>R5 623 000</b>					

## FACILITIES

Project	Project Description	Evidence	Funding	Ward	Annual Target	Quarter 1 Target	Quarter 2 Target	Quarter 3 Target	Quarter 4 Target	2024/2025 Budget
Upgrading of Kokosi Stadium	Indicator measures number of milestones completed in the Upgrading of Kokosi Stadium project, reported as a percentage in the performance report	Project Check List with milestones  Consultant & Contractor appointment letters.  Design Report Consultants  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>		Milestone Target <b>100%</b>  Budget R6 000 000	86%	91%	95%	100%	
Upgrading of Wedela Recreation Club	Indicator measures number of milestones completed in the Upgrading of Wedela Recreation Club project, reported as a percentage in the performance report	Project Check List with milestones  Consultant & Contractor appointment letters.  Design Report Consultants  Co-signed Monthly progress reports (Consultant & Project Owner)  Completion Certificate	<b>MIG</b>	<b>23</b>	Milestone Target 100%  R4 000 000	10%	25%	65%	100%	R4 000 000

National and Provincial Alignment : District Outcome 2 ; Accountable Municipal Administration															
NDP		NDP Chapter 14: Fighting Corruption													
National Outcomes		9. A responsive, accountable, effective and efficient local government developmental system;													
Provincial 10 Pillars		4. Transformation of the State and governance													
Back to Basics Goals		3. Good Governance & Sound Administration 4. Sound Financial Management & Accounting 5. Building Institution & Administrative Capabilities													
COGTA KPA's		Good Governance and Public Participation KPA 4													
Mun Strategic Goal		To Provide Good Governance and Public Participation (Goal 5)													
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	Base Line	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative	Political	
Outcome 2.0: Implement initiatives to ensure accountable Municipal Administration within Merafong City															
MFCLM	OUTCOME F-O-2.0	Conduct initiatives to ensure accountable Municipal Administration	Number (4) of Public Participation Imbizo's conducted	Signed item and Attendance Register	Target	#	2	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor
					Capital										
					Opex	Opex		Opex	Opex						
Output 2.1: Maintain Active Citizenry															
MFCLM	OUTPUT F-OP-2.1	Implement programmes to Maintain Active Citizenry	Percentage (100) of special mayoral programmes implemented	Quarterly reports on programmes implemented, Attendance registers and Operational Plan	Target	%	100	100	100	100	100	100	Office of the Executive Mayor	Manager in the Office of the Executive Mayo	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						

Sub Output 2.1.1: Implement programmes to promote Sustainable Governance for Local Communities															
MFCLM	SUB OUTPUT F-SO-2.1.1	Implement programmes to promote Sustainable Governance for Local Communities	Percentage (100) implementation of ward committee support programmes	Operational plan, Attendance Registers, Invitations and Signed Item	Target	%	0	100	100	100	100	100	Office of the Speaker	Manager Office of the Speaker	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						
Activity 2.1.1.1: Improved Stakeholder Relations through Public Participation															
MFCLM	ACTIVITY F-A-2.1.1.1 (1)	Implement programmes to promote Sustainable Governance for Local Communities	Percentage (100) of Ward committee issues received vs reported to relevant departments	Ward Committee Complaints Registers	Target	%	0	100	100	100	100	100	Office of the Speaker	Manager Office of the Speaker	Executive Mayor
					Capital										
					Opex										
MFCLM	ACTIVITY F-A-2.1.1.1 (2)	Improved Stakeholder Relations in Merafong City Local Cooperative Governance	Number (112) of community meetings held by ward councilors	Year planner, Attendance Registers and Notices	Target	#	32	112	28	28	28	28	Office of the Speaker	Manager Office of the Speaker	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						
Output 2.2: Implement programmes to strengthen Council Accountability															
MFCLM	OUTPUT F-OP-2.2	Promote Legislative Compliance & Good Governance	Number (20) of compliance reports required in terms of legislation submitted timelyously	Target	#	8	20	20	4	4	7	5	Office of the COO	Chief Operating Officer	Executive Mayor
					Capital										
					Opex										

National and Provincial Alignment : District Outcome 3 : Skilled, Capacitated, Competent and Motivated workforce															
NDP		Chapter 13: Building a capable developmental state													
National Outcomes		5. A skilled and capable workforce to support an inclusive growth path;													
Back to Basics Goals		3. Good Governance & Sound Administration													
Provincial 10 Pillars		4. Transformation of the State and governance													
COGTA KPA's		KPA 1 : Institutional Transformation & Organisational Development													
Strategic Goal		Ensure a Skilled, Capacitated, Competent and Motivated West Rand Workforce													
Mun. Strategic Goal		Provision of Institutional Development and Transformation ( Goal 3)													
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative	Political	
													DEPT	RESP PERSON	OVERSIGHT
<b>Outcome 3.0: Ensure a Skilled, Capacitated, Competent and Motivated Workforce</b>															
MFCLM	OUTCOME F-O-3.0	Ensure a and Maintain a HR Plan	Percentage (100) implementation of HR plan	Implementation Quarterly reports	Target	%	100	100	100	100	100	100	Office of the Municipal Manager	Municipal Manager	Executive Mayor
					Capital										
					Opex	Opex		Opex	Opex						
<b>Output 3.1.: Develop, Implement and Maintain a Robust Talent Pipeline</b>															
MFCLM	OUTPUT F-OP 3.1(1)	Ensure Skilled, Capacitated, Competent and Motivated Workforce Develop, Implement	Percentage (100) implementation of the organisational training plan	Signed training plan, training report & attendance registers	Target	%	100	100	100	100	100	100	Corporate Shared Services	Executive Director: Corporate Shared Services	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex		Opex							
<b>Sub Output 3.1.1: Lean Organisational Structure aligned to the strategy</b>															
MFCLM	SUB OUTPUT F-SO-3.1.1	Lean Organisational Structure aligned to the strategy	Percentage (100) implementation of the organisational structure implementation plan	Monthly reports on implementation of organisational structure	Target	%	100	100	63	100	100	100	Corporate Shared Services	Executive Director: Corporate Shared Services	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex		Opex	Opex						

**Activity 3.1.1.1: Alignment of the structure to the strategy**

MFCLM	ACTIVITY F-A-3.1.1.1	Alignment of the structure to the strategy/number of vacant budgeted positions filled	Percentage (100) prioritised funded positions on the structure filled	Signed item of prioritised positions to be filled, Monthly reports	Target	%	100	100	100	100	100	Human Capital Management	Manager: Human Resources Development	MMC: Corporate and Shared Services
					Capital									
					Opex	Opex		Opex	Opex					

**Sub Output 3.1.2: Improved Labour Relations Management**

MFCLM	SUB OUTPUT F-SO-3.1.2	Improved Labour Relations Management	Number (10) Local Labour Forum (LLF) meetings held	Attendance Register and Notice of the Local Labour Forum Meeting held and minutes	Target	Number	8	10	3	3	2	2	Labour Relations	Manager Labour Relations	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex	Opex	Opex	Opex						

**Activity 3.1.2.1: Management of labour matters**

MFCLM	ACTIVITY F-A-3.1.2.1	Reduce referred labour matters	Percentage of referred labour relations disputes/cases resolved	Register on outstanding matters, Implementation plan on 21 matters	Target	%	100	100	100	100	100	100	Litigations & Labour Law	Manager Litigations	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex		Opex	Opex						

**Output 3.1.3: Employee Safety and Wellness**

MFCLM	OUTPUT F-SO-3.1.3	Employee Safety and Wellness	Number (4) of reports on OHS Compliance audits conducted	Quarterly OHS Compliance Audit Report	Target	Number	0	4	1	1	1	1	Human Capital Management	Manager Human Capital Management	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex		Opex	Opex						
MFCLM	OUTPUT F-SO-3.1.3	Employee Safety and Wellness	Number (1) development of OHS policy	Council resolution	Target	#	0	1	-	1	-	-	Human Capital Management	Manager Human Capital Management	MMC, Corporate and Shared Services
					Capital										
					Opex										

**Activity 3.1.3.1: Employee wellness**

MFCLM	ACTIVITY F-A-3.1.3.1	Employee Wellness program	Percentage (100) implementation of employees wellness program	Signed operational plan, monthly progress reports & attendance registers	Target	%	83.33	100	100	100	100	100	Human Capital Management	Manager Human Capital Management	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex		Opex	Opex						

**Sub Output 3.1.4: Employment Equity Compliance**

MFCLM	SUB OUTPUT F-SO-3.1.4	Employment Equity Compliance	Development and approval of an Employment Equity Plan	Approved Employment Equity Plan	Target	Number	1	1	-	1	-	-	Human Capital Management	Manager Human Capital Management	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex	Opex	Opex							

	SUB OUTPUT F-SO-3.1.5	Employment Equity Compliance	# of people from Employment Equity target group employed in three(3) highest level of management with plan(NI)	Approved Employment Equity Plan	Capital											Human Capital Management	Manager Human Capital Management	MMC, Corporate and Shared Services
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**National and Provincial Alignment : District Outcome 4 : Ethical Administration and Good Governance**

NDP	<b>Chapter 14: Fighting Corruption</b>															
National Outcomes	<b>9. A responsive, accountable, effective and efficient local government system</b>															
Back to Basics Goals	<b>3. Good Governance &amp; Sound Administration</b>															
Provincial 10 Pillars	<b>4. Transformation of the State and Governance</b>															
Mun. Strategic Goal	<b>Provision of Good Governance and Public Participation (Goal 5)</b>															
Strategic Goal	<b>Sustainable Governance for Local Communities</b>															
COGTA KPA's	<b>KPA 4 : Good Governance and Public Participation</b>															
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	DEPT	ADMINISTRATIVE	RESP PERSON	Political

<b>Outcome 4.0: Ethical Administration and Good Governance</b>															
MFCLM	OUTCOME F-O-4.0	Ethical Administration and Good Governance	Number of ethics management activities implemented in accordance with plan, reported as percentage	Quarterly Reports	Target	Number	10	10	2	2	2	4	Office of the Municipal Manager	MFCLM Municipal Manager	MFCLM Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						

<b>Output 4.1: Corruption Free Municipal Environment</b>															
MFCLM	OUTUT F-OP-4.1	Corruption Free Municipal Environment	Percentage (100) of alleged (reported) cases of corruption investigated	Quarterly Fraud Hotline Report	Target	%	100	100	100	100	100	100	Office of the COO	Chief Operating Officer	MFCLM Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						

<b>Sub Output 4.1.1: Anti-Corruption Programmes</b>															
MFCLM	SUB OUTPUT F-SO-4.1.1	Anti-Corruption Programmes	Number (4) of quarterly reports on status of investigations for complaints received	Quarterly Reports	Target	Number	4	4	1	1	1	1	Internal Audit	Manager Internal Audit	MFCLM Executive Mayor
					Capital										
					Opex										

**Output 4.2: Sound Good Governance**

MFCLM	OUTPUT F-OP-4.2	Good Governance	Percentage (100) Internal audit plan implemented	Approved reports by EXCO	Target	%	96.66	100	100	100	100	100	Internal Audit	Manager Internal Audit	MFCLM Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex	Opex	Opex	Opex			

**Sub Output 4.2.1: Effective Risk Management through improved performance management and accountability**

MFCLM	SUB OUTPUT F-SO-4.2.1 (1)	Effective Risk Management within Municipality	Percentage (100) enterprise risk management plan implemented	Quarterly Reports	Target	%	100	100	100	100	100	100	Risk Management	Manager: Risk Management	MFCLM Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex	Opex	Opex	Opex			

National and Provincial Alignment : District Outcome 5 : Safe Communities															
NDP		NDP Chapter 12: Building Safer Communities													
National Outcomes		11. Create a better South Africa, contribute to a better and a safer South Africa in a better world													
Back to Basics Goals		1. Putting people and their concerns first, Deliver municipal services to correct quality and standard													
Provincial 10 Pillars		6. Modernisation of the public service and state													
Strategic Goal		Public Safety													
COGTA KPA's		KPA 2: Basic service delivery													
Mun. Strategic Goal		Provision of Local Economic Development and Social Development ( Goal 2)													
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative	Political	
													DEPT	RESP PERSON	OVERSIGHT
<b>Outcome 5.0: Ensure safer communities within West Rand Region</b>															
MFCLM	OUTCOME F-O-5.0	Ensure safer communities within Merafong City	Number (1) development of the Merafong City Safety Plan	Approved Merafong Safety Plan	Target	Number	1	1	1	-	-	-	Office of the Municipal Manager	Municipal Manager	MFCLM Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						
<b>Output 5.1: To ensure that People of Merafong City are and feel safe</b>															
MFCLM	OUTPUT F-OP-5.1	To ensure that People of the Merafong City are and feel safe	Percentage (100) implementation of a monthly Public Safety services plan to ensure that there are 24 hour services within the Merafong Municipal area	Monthly Reports	Target	%	100	100	100	100	100	100	Community Services	Executive Director: Community Services	MMC Public Safety and Transport
					Capital										
					Opex	Opex	Opex	Opex	Opex						
<b>Sub Output 5.1.2: Implementation of By-Law Enforcement on Illegal Trading</b>															
MFCLM	SUB OUTPUT F-SO-5.1.2	By-Law Enforcement on Illegal Trading	Number (1) of street trading by-laws reviewed	Draft by-laws approved by Section 80	Target	Number	0	1	-	1	-	-	LED	Manager: LED	MMC, LED
					Capital										
					Opex	Opex		Opex							

**Activity 5.1.3.1: Establishment of joint law enforcement**

MFCLM	ACTIVITY F-A-5.1.3.1	Law enforcement measures	Percentage (100) enforcement of By-laws	Monthly reports	Target	%	100	100	100	100	100	Public Safety	Manager: Public Safety	MMC, Public Safety and Transport
					Capital									
					Opex	Opex	Opex	Opex	Opex					

**National and Provincial Alignment : District Outcome 6 : Educated Communities**

NDP	Chapter 9: Improving Education, innovation and training													
National Outcomes	1. Improved quality of basic Education													
Back to Basics Goals	2. Deliver municipal services to the right (correct) quality and standard													
Provincial 10 Pillars	6. Modernisation of the public service and the state													
Strategic Goal	Health & Social Development: Long and healthy life for all socially integrated communities													
COGTA KPA's	KPA 2: Basic service delivery													
Mun. Strategic Goal	Provision of Local Economic Development and Social Development Services ( Goal 2)													
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative	Political
		DEPT	RESP PERSON	OVERSIGHT										

**Outcome 6: To improve Basic Education in the West Rand Region**

MFCLM	OUTCOME F-O-6.0	To improve Basic Education in the West Rand Region	Number (4) of ECDC awareness campaigns conducted	Report on awareness ECDC Attendance Registers	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	MFCLM Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						

**Output 6.1: Coordinate and support the ECDC on Social Development programmes with provincial departments**

<b>MFCLM</b>	<b>OUTPUT F-OP-6.1</b>	Coordinate and support the ECDC on Social Development programmes with provincial departments	Number (4) of ECDCs coordinated and supported through Social Development programmes in conjunction with provincial departments	Report on Coordination and support provided to ECDCs	Target	Number	4	4	1	1	1	1	Community Services	Executive Director: Community Services	MMC, Health and Social Development
					Capital										
					Opex	Opex	Opex	Opex	Opex						

**Output 6.2: Library Programmes**

<b>MFCLM</b>	<b>OUTPUT F-OP-6.2</b>	Calendar of Events for Library	Number of (1) of library services (calendar) of events developed	Approved Library Calendar of Events	Target	Number	1	1	1	-	-	-	Community Services	Executive Director: Community Services	MMC, Health and Social Development
					Capital										
					Opex										

**Sub Output 6.2.1: Status of Community Based Learning and Teaching Campaigns from a regional perspective**

<b>MFCLM</b>	<b>SUB OUTPUT F-SO-6.2.1</b>	Promote Library Programmes	Percentage (100) implementation of the Library Programmes as per approved calendar of events	Monthly Reports	Target	%	94.44	100	100	100	100	100	Library Information Services	Chief Librarian	MMC, Sports, Recreation, Arts & Culture
					Capital										
					Opex	Opex	Opex	Opex	Opex						

**National and Provincial Alignment : District Outcome 7 : Healthy Communities**

NDP	Chapter 10: Promoting health														
National Outcomes	2. A long and healthy life for all South Africans														
Back to Basics Goals	1. Put people and their concerns first - listen & communicate														
Provincial 10 Pillars	3. Accelerating social transformation 4. Modernisation of the public service and the state														
Strategic Goal	2. Health and Social Development														
COGTA KPA's	KPA 2: Basic service delivery														
Mun. Strategic Goal	Provision of Local Economic Development and Social Development Services ( Goal 2)														
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
<b>Outcome 7.0: Healthy Communities</b>															
MFCLM	OUTCOME F-O-7.0	Healthy communities	Number (1) of Healthy communities plan approved	Approve Integrated Healthy Communities Plan	Target	Number	1	1	1	-	-	-	Office of the Municipal Manager	MFCLM Municipal Manager	MFCLM Executive Mayor
					Capital										
					Opex	Opex		Opex	Opex						
<b>Output 7.1: Improve Healthy Lifestyles</b>															
MFCLM	OUTPUT F-OP-7.1	Calendar of Events on Healthy and Social Development	Percentage (100) Implementation of Healthy and Social Development calendar of events	Signed Monthly Reports and attendance registers	Target	%	93.33	100	100	100	100	100	Community Services	Executive Director: Community Services	MMC, Public Safety and Transport
					Capital										
					Opex	Opex		Opex	Opex						
<b>Sub Output 7.1.1: Strengthen Health Programmes : HIV, TB, and Dread Diseases</b>															
MFCLM	SUB OUTPUT F-SO-7.1.1	Strengthen Health Programmes : HIV, TB, and Dread Diseases	Percentage (100) implementation of HIV & AIDS Community based program as per grant funding	Quarterly Reports	Target	%	100	100	100	100	100	100	Exec Mayor's Office	Manager Exec Mayor's Office	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						
<b>Activity 7.1.1.1: Status on support provided to indigent burial</b>															
MFCLM	ACTIVITY F-A-7.1.1.1	Support to Families with Indigent Burials	Percentage (100) of Indigent burials assistance to families	Requisitions, Invoice, Quotations and Letters of request	Target	%	100	100	100	100	100	100	Health and Social Development	Manager Health and Social Development	MMC, Health and Social Development
					Capital										
					Opex	Opex	Opex	Opex	Opex						

National and Provincial Alignment : District Outcome 8 : Sustainable Environment															
NDP		NDP Chapter 5: Ensuring environmental sustainability and transition to a low-carbon economy													
National Outcomes		10. Environmental Assets and Natural Resources that are well protected and continually enhanced													
Back to Basics Goals		2. Deliver municipal services to the right (correct) quality & standards													
Provincial 10 Pillars		2. Decisive Spatial Transformation 5. Modernisation of the Economy													
Strategic Goal		Health and Social Development													
COGTA KPA's		KPA 4: Good Governance and Public Participation													
Mun. Strategic Goal		Provision of Basic Service Delivery ( Goal 1)													
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
<b>Outcome 8.0: Ensure Environmental Sustainability within the West Rand Region</b>															
MFCLM	OUTCOME F-O-8.0	Ensure compliance to Environmental Legislations	Number (1) of Environmental Operational Plan compiled for Merafong City	Approved Environmental Operational plan	Target	Number	100	1	1	-	-	-	Office of the Municipal Manger	Municipal Manager	Executive Mayor
					Capital										
					Opex	Opex		Opex							
<b>Output 8.2: Compliance to Environmental Legislations</b>															
MFCLM	OUTPUT F-OP-8.2	Ensure compliance to Environmental Legislations	Percentage (100) of environmental Audits conducted vs planned	Environmental Audit report	Target	%	100	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC, Integrated Environmental management
					Capital										
					Opex	Opex		Opex	Opex						
<b>Sub Output 8.2.1: Ensure compliance to Air Quality and Environmental Legislations</b>															
MFCLM	SUB OUTPUT 8.2.1	Ensure compliance to Sustainable Environmental Legislations	Percentage (100) of non-compliance detected vs non-compliance notices issued within 7 days of identification	Register, inspection report, Statutory notices	Target	%	100	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC, Integrated Environmental management
					Capital										
					Opex	Opex	Opex	Opex	Opex						
<b>Sub Output 8.2.2: Ensure open Space Management through eradication of illegal dumping, parks development, greening and awareness campaigns</b>															
MFCLM	SUB OUTPUT 8.2.2	Maintenance of Parks	Percentage (100) of parks and cemeteries maintenance target met	Monthly progress reports signed off by MM	Target	%	59.74	100	100	100	100	100	Parks, and Cemeteries	Chief Parks and Cemeteries	MMC, Integrated Environmental management
					Capital	.									
					Opex	Opex		Opex							

National and Provincial Alignment : District Outcome 9 : Build Spatially Integrated Communities																
NDP		NDP Chapter 8: Transforming human settlement and the national space economy														
National Outcomes		9. A responsive, accountable, effective and efficient local government developmental system														
Back to Basics Goals		2. Deliver Municipal Services to Right Quality & Standard														
Provincial 10 Pillars		7. Modernisation of human settlements and urban development														
Strategic Goal		Regional planning and economic goal														
COGTA KPA's		KPA 3: Local economic development														
Mun. Strategic Goal		Provision of Basic Service Delivery ( Goal 1)														
MUNI.	PLANNING LEVEL	PLANNING STATEMENT	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
<b>Outcome 9.0: Build Spatially Integrated Communities</b>																
MFCLM	OUTCOME F-O-9.0	Build Spatially Integrated Communities	Number (1) of Spatial Development Framework reviewed	Council Resolution	Target	Number	1	1	1	-	-	-	-	Office of the Municipal Manager	Municipal Manager	MFCLM Executive Mayor
					Capital											
					Opex	Opex										
<b>Sub Output 9.1.1: Provision of State Owned Land and Properties for Development</b>																
MFCLM	SUB OUTPUT F-SO-9.1.1 (1)	Provision of Municipal Owned Land and Properties for Development	Number (1) of Municipal Land Acquisition and Disposal Policy developed.	Council Resolution	Target	%	1	0	-	1	-	-	-	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC Human Settlement
					Capital											
					Opex	Opex	Opex	Opex								
MFCLM	SUB OUTPUT F-SO-9.1.1 (2)	Management of Municipal owned investment properties	Percentage (90) occupation rate of community rental units.	Monthly Occupation Reports	Target	%	90	90	90	90	90	90	90	Human Settlement	Manager Human Settlement	MMC Human Settlement
					Capital											
					Opex	Opex		Opex	Opex							
<b>Sub Output 9.1.2: Implementation of SPLUMA, Bylaws, 2016</b>																
MFCLM	SUB OUTPUT F-SO-9.1.2 (1)	Implementation of the principle of administrative justice As per the SPLUMA, 2016	Percentage (100) of completed applications submitted v/s application processes within 60 days	Processed application, record of decision Application Register by the ED	Target	%	100	100	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC, Local Economic & Rural Development
					Capital											
					Opex	Opex										

MFCLM	SUB OUTPUT F-SO-9.12 (2)	Implementation of SPLUMA Regulatory Framework	Percentage (100) statutory notices issued within 7 days in term of illegal land uses detected	Progress Report on statutory notices, illegal land use register and inspection report	Target	%	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC, Local Economic & Rural Development
					Capital									
					Opex	Opex								
MFCLM	SUB OUTPUT F-SO-9.12 (3)	Implementation of SPLUMA Regulatory Framework	Percentage (100) statutory notices issued within 14 days in term of illegal buildings detected	Progress Report on statutory notices, illegal buildings identified and inspection register	Target	%	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC, Local Economic & Rural Development
					Capital									
					Opex									

#### Sub Output 9.1.3: Building Controls

MFCLM	SUB OUTPUT F-SO-9.1.3 (1)	Building plans processed in accordance with legislative timeframes	Percentage (100) building inspections conducted vs applied for within 30 days	Building application form, inspection report	Target	%	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC Human Settlement Land
					Capital									
					Opex	Opex		Opex						
MFCLM	SUB OUTPUT F-SO-9.1.3 (2)	Approved Building Plans	Percentage (100) building plans processed (<500m2) within 30 days	Building plans application Register	Target	%	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC Human Settlement
					Capital									
					Opex	Opex	Opex	Opex	Opex					
MFCLM	SUB OUTPUT F-SO-9.1.3 (3)	Approved Building Plans	Percentage (100) building plans processed (>500m2) within 60 day	Building plans application Register, letters to applicant	Target	%	100	100	100	100	100	Spatial Planning, Land Use and Environmental Management	Manager: Spatial Planning and Environmental Management	MMC Human & Land
					Capital									
					Opex	Opex	Opex	Opex	Opex					

#### Output 9.2: Administration of Housing Applications

MFCLM	OUTPUT F-OP-9.2	Provision of Housing: Reduction in the housing backlog	Turnaround time (7 Days) in processing new housing applications	System Register	Target	%	7 days	Human Settlement	Manager Human Settlement	MMC Human Settlement				
					Capital									
					Opex	Opex	Opex	Opex	Opex					

#### Activity 9.2.1.2: Issuing of Title Deed

MFCLM	ACTIVITY F-A-9.2.1.2 (2)	Reduction of the number of title deed in the possession of the Municipality	Number (600) of title deeds issued to the beneficiaries	Signed acceptance notes	Target	%	600	600	150	150	150	Human Settlement	Manager Human Settlement	MMC Human Settlement
					Capital									
					Opex	Opex	Opex	Opex	Opex					

#### Activity 9.2.1.3: Revitalisation of distressed mining towns (informal settlement upgrading)

MFCLM	ACTIVITY F-A-9.2.1.3 (2)	Revitalisation of distressed mining towns (informal settlement management	Number (1) updated Informal Settlements database updated	Informal settlement register	Target	#	0	1	-	-	-	Human Settlement	Manager Human Settlement	MMC Human Settlement
					Capital									
					Opex	Opex	Opex	Opex	Opex					

**Activity 9.2.1.4: Updating of revised regional Sustainable human settlements plan**

<b>MFCLM</b>	<b>ACTIVITY</b> F-A- 9.2.1.4	Addressing housing backlog	Number (1) of housing plan reviewed	Revised housing plan submitted to council by 31 May	Target	%	1	1	-	1	-	-	<b>Human Settlement</b>	<b>Manager Human Settlement</b>	<b>MMC Human Settlement</b>
					Capital										
					Opex	Opex		Opex							

**National and Provincial Alignment : District Outcome 10 : Social Cohesive Communities**

<b>NDP</b>	<b>Chapter 10: Promoting health</b>
<b>National Outcomes</b>	<b>2. A long and healthy life for all South Africans</b>
<b>Back to Basics Goals</b>	<b>1. Put people and their concerns first - listen &amp; communicate</b>
<b>Provincial 10 Pillars</b>	<b>3. Accelerating social transformation 4. Modernisation of the public service and the state</b>
<b>Strategic Goals</b>	<b>Health &amp; Social Development: Long and healthy life for all socially integrated communities</b>

Mun. Strategic Goal		Provision of Local Economic Development (Goal 2)													
COGTA KPA's		KPA 2: Basic Service Delivery													
MUNI.	PLANNING LEVEL	PLANNING LEVEL	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
<b>Outcome 10.0: Healthy and united social cohesive communities</b>															
MFCLM	OUTCO ME F-O-10.0	Healthy and united social cohesive communities	Number (1) of Calendar of events for Sports Recreation, Arts. Culture and Heritage	Approved Calendar of Events	Target	Number	1	1	1	-	-	-	Office of the Municipal Manager	Municipal Manager	Executive Mayor
					Capital										
					Opex	Opex		Opex							
<b>Output 10.1: Establish a Socially Cohesive West Rand Community</b>															
MFCLM	OUTPUT F-OP-10.1	Calendar of events for Sports Recreation, Arts. Culture and Heritage	Percentage implementation (100) of Calendar of events for Sports Recreation, Arts. Culture and Heritage implemented	Signed Monthly Reports	Target	%	75	100	50	100	100	100	Community Services	Executive Director: Community Services	MMC: Health and Social Development
					Capital										
					Opex	Opex		Opex	Opex						
<b>Sub Output 10.1.1: Implement Social Cohesion Initiatives / Programmes</b>															
MFCLM	OUTPUT F-A-10.1.1 (1)	Maintenance of Merafong Sports Facilities	Percentage (100) Implementation of Sports Facilities Maintenance Plan	Signed Approved Maintenance plan Monthly Reports by MM	Target	%	50	100	44	100	100	100	Parks, Recreation and Cemeteries	Chief Parks, Recreation and Cemeteries	MMC, Integrated Environmental management
					Capital										
					Opex										
MFCLM	SUB OUTPUT F-SO-10.1.2	Implement Sports and recreation Programmes	Percentage (100) of Sports and recreation programmes implemented	Monthly Reports, Attendance registers	Target	%	50	100	100	100	100	100	Sports, Arts, Culture, Heritage and Tourism	Manager Sports and Recreation	MMC, Health and Social Development
					Capital										
					Opex	Opex		Opex	Opex						
<b>Activity 10.1.1.1: Social Cohesion Promoted Through Unity In Diversity Events</b>															
MFCLM	ACTIVITY F-A-10.1.1	Promote Arts, Culture and Heritage Programmes	Percentage (100) of Arts and Culture Services provided vs implemented	Signed Monthly reports and Attendance Registers	Target	%	70	100	100	100	100	100	Sports, Arts, Culture, Heritage and Tourism	Manager: Sports and Recreation	MMC, Sports, Recreation, Arts & Culture
					Capital										
					Opex	Opex		Opex	Opex						
<b>Activity 10.1.1.2: Provide Status On Construction And Upgrade Of Social Infrastructure</b>															

<b>MFCLM</b>	ACTIVITY F-A- 10.1.1.2 (2)	Maintenance of community Facilities	Percentage (100) Implementation of Community Facilities Maintenance Plan	Signed Approved Maintenance plan Monthly Reports by MM	Target	%	48.61	100	100	100	100	100	Civil Engineering	Manager: Civil Engineering	MMC, Roads, Storm water & Public Works
					Capital										
					Opex	Opex		Opex	Opex						

<b>National and Provincial Alignment : District Outcome 11 : Reduced Unemployment</b>	
<b>NDP</b>	<b>Chapter 3: Economy and Employment</b>
<b>National Outcomes</b>	<b>4. Decent employment through inclusive economic growth</b>
<b>Back to Basics Goals</b>	<b>1. Put People &amp; Their Concerns First : Listen and Communicate</b>
<b>Provincial 10 Pillars</b>	<b>3. Accelerating social transformation 4. Transformation of the State and governance</b>
<b>Strategic Goal</b>	<b>Regional planning and economic goal</b>

Mun. Strategic Goal		Provision of Local Economic Development (Goal 2)													
COGTA KPA's		KPA 3: Local Economic Development													
MUNI.	PLANNING LEVEL	PLANNING LEVEL	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative	Political	
<b>Outcome 11.0: Strategic Investment Attraction</b>															
MFCLM	OUTCOME F-O-11.0	Strategic Investment Attraction	Number (1) of Strategic Investment Opportunities Facilitated	Council Resolution	Target	Number	0	1	-	1	-	-	Office of the Municipal Manager	MFCLM Municipal Manager	MFCLM Executive Mayor
					Capital										
					Opex	Opex		Opex							
<b>Sub Output 11.1: Job Creation through LED Initiatives</b>															
MFCLM	SUB OUTPUT F-SO-11.1 (1)	Job Creation through LED Initiatives	Number (300) of jobs created through LED initiatives	Monthly reports on stakeholder projects	Target	Number	140	300	75	75	75	75	Local Economic and Development	Manager Local Economic Development	MMC, Local Economic & Rural Development
					Capital										
					Opex	Opex	Opex	Opex	Opex						
MFCLM	SUB OUTPUT F-SO-11.1 (2)	Reduce unemployment	Number of jobs created through EPWP programmes	Monthly reports & Attendance Register	Target	Number	400	480	0	160	160	160	Project Management Office	Coordinator Monitoring and Evaluation Management Office	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						

National and Provincial Alignment : District Outcome 12 : Economic Development															
NDP		Chapter 3: Economy and Employment													
National Outcomes		4. Decent employment through inclusive Economic growth													
Back to Basics Goals		2. Deliver Municipal Services to Right Quality & Standard													
Provincial 10 Pillars		1. Radical Economic transformation 3. Accelerating social transformation													
Strategic Goal		Regional planning and economic goal													
Mun. Strategic Goal		Provision of Local Economic Development (Goal 2)													
COGTA KPA's		KPA 1: Local Economic Development													
MUNI.	PLANNING LEVEL	PLANNING LEVEL	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political
		DEPT	RESP PERSON	OVERSIGHT											
Outcome 12.0: Economic Development															
MFCLM	OUTCO ME F-O-12.0	Development of LED Strategy	Number (1) of LED Strategy developed	Council Resolution	Target	Number	new	1	-	-	3	-	Office of the Municipal Manager	Municipal Manager	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						
Output 12.1: Promote Regional Economic Development and Growth Small Medium Macro Enterprise (SMME) Support															
MFCLM	OUTPUT F-OP-12.1 (1)	Promotion and development of SMMEs	Number business licenses applications and trading permits processed within 30 days	Business Licenses And Street Trading Applications Register	Target	Days	30 Days	30 Days	30	30	30	30	Local Economic and Development	Executive Director: Urban Planning and Development	MMC: Local Economic & Rural Development
					Capital										
					Opex	Opex	Opex	Opex	Opex						
MFCLM	OUTPUT F-OP-12.1 (2)	Implementation of LED Plan	Number (4) of SMME workshops facilitated	Quarterly reports	Target	Number	4	4	1	1	1	1	Local Economic and Development	Executive Director: Urban Planning and Development	MMC: Local Economic & Rural Development
					Capital										
					Opex	Opex	Opex	Opex	Opex						

NDP	Chapter 14: Fighting Corruption														
National Outcomes	9. A responsive, accountable, effective and efficient local government system;														
Back to Basics Goals	3. Good Governance & Sound Administration														
Provincial 10 Pillars	4. Transformation of the State and governance														
Strategic Goal	5. Business Excellence within the WRDM														
Mun. Strategic Goal	Provision of Financial Viability and Management (Goal 4)														
COGTA KPA's	KPA 1 : Institutional Transformation & Organisational Development														
MUNI.	PLANNING LEVEL	PLANNING LEVEL	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative	Political	
													DEPT	RESP PERSON	OVERSIGHT
<b>Outcome 13.0: Robust Financial Administration</b>															
MFCLM	OUTCO ME F-O-13.0	Robust Financial Administration	Percentage (100) implementation of the Financial Recovery Plan	Monthly reports	Target	%	84.43	100	100	100	100	100	Office of the Municipal Manager	Municipal Manager	Executive Mayor
					Capital										
					Opex	Opex		Opex	Opex						
MFCLM	OUTCOME F-O-13.0(2)	Resolved of prior year Audit findings	Percentage (100) of prior year Audit findings resolved (OPCA)	OPCA Action plan and reports	Target	%	47	100	75	75	75	75	Budget and Treasury	Chief Financial Officer	MMC: Finance
					Capital										
					Opex	Opex		Opex	Opex						
MFCLM	OUTCO ME F-O-13.0	Robust Financial Administration	Number (1) of Annual Financial Statements 2023/24 submitted by due date, end August	AFS	Target	#	1	1	1	-	-	-	Budget and Treasury	Chief Financial Officer	MMC: Finance
					Capital										
					Opex	Opex									
MFCLM	OUTCOME F-O-13.0	Robust Financial Administration	Ratio debt coverage (norm 45%)	Section 71 & Section 52 Monthly Reports	Target	%	43	14	-	-	-	14	Budget and Treasury	Chief Financial Officer	MMC: Finance
					Capital										
					Opex	Opex									
M F C					Target	%	38.91	30	30	30	30	30			

	OUTCOME F-O-13.0	Robust Financial Administration	Ratio outstanding service debtors to revenue (norm 8.3%)	Section 71 & Section 52 Monthly Reports	Capital								Budget and Treasury	Chief Financial Officer	MMC: Finance	
	OUTCOME F-O-13.0	Robust Financial Administration	Cash vs Cost coverage ratio achieved (norm 1:2:1)	Section 71 & Section 52 Monthly Reports	Opex	Opex										
MFCLM	OUTCOME F-O-13.0	Robust Financial Administration	Collection Rate (Norm 95%)		Target	%	11.01	1:2:1	-	-	-	1:2:1	Budget and Treasury	Chief Financial Officer	MMC: Finance	
					Capital											
					Opex	Opex										

**Output 13.1: Clean Audit : Financial Performance**

MFCLM	OUTPUT F-OP-13.1 (1)	Sound Financial Management	Unqualified Audit Opinion maintained	2023/24 Auditor General Report	Target	Number	0	1	0	-	-	-	Budget and Treasury	Chief Financial Officer	MMC: Finance
					Capital										
					Opex	Opex		Opex							

**Sub Output 13.1.1: Financial Controls and Reporting**

MFCLM	SUB OUTPUT F-SO-13.1.1	Management Financial Controls and Reporting	Number (16) of budget performance reports on financial operations submitted	Report: Section 71 monthly, Section 72 midterm and Section 52 and quarterly reports	Target	Number	16	16	4	4	4	4	Finance	Chief Financial Officer	MMC Finance
					Capital										
					Opex	Opex		Opex	Opex						

**Output 13.2: Revenue levied v/s collected**

MFCLM	OUTPUT F-OP-13.2	Revenue collected v/s targeted	Percentage (100) of revenue collected from payment of traffic fines issued vs the monthly target (R250 000 monthly target )	Signed Monthly reports	Target	%	74.78	100	100	100	100	100	Manager Public Safety	Community Services	MMC, Public Safety and Transport
					Capital										
					Opex	Opex		Opex							
MFCLM	SUB OUTPUT 13.2.1	Implementation of Debt Collection	Percentage 100 collection of debtors outstanding for more than 90 days	Debt collection reports	Target	%	65.73	70	70	70	70	70	Finance	Chief Financial Officer	MMC Finance
					Capital										
					Opex	Yes	Opex	Opex	Opex						

**Sub Output 13.2.1: Implementation of cost containment measures**

MFCLM	SUB OUTPUT F-SO-13.2.1	Cost Efficiencies	Percentage achieved on a rate below 30% of labour cost to total expenditure	Section 71/52 Report	Target	%	26.6	30	30	30	30	30	Finance	Chief Financial Officer	MMC Finance
					Capital										
					Opex	Opex		Opex	Opex						

#### Sub Output 13.2.2: Bad Debts Written Off

MFCLM	SUB OUTPUT F-SO-13.2.2	Bad Debts Written off	Percentage (100) achieved in bad debt written off vs provision of bad debt	Council Resolution	Target	%	100	80	80	80	80	80	Finance	Chief Financial Officer	MMC Finance
					Capital										
					Opex	Opex		Opex							

#### Sub Output 13.2.3: Ensure Efficient Expenditure Management

MFCLM	SUB OUTPUT F-SO-13.2.5	Timous payments to creditors	Achieved average number (30) of days for creditors payments made	Section 71/52 reports	Target	Number	130	30	30	30	30	30	Finance	Chief Financial Officer	MMC Finance
					Capital										
					Opex	Opex		Opex	Opex						

#### Output 13.3: Ensure Efficient Budget Management

MFCLM	OUTPUT F-OP-13.3 (1)	Ensure Efficient Budget Management within	Percentage (70) achieved on Operational Budget Spent (OPEX) (100%)	Section 71/52 Report	Target	%	59.64	90	70	70	70	70	Finance	Chief Financial Officer	MMC Finance
					Capital										
					Opex	Opex		Opex	Opex						

#### Sub Output 13.3.1: Ensure Efficient Capital Expenditure Management

MFCLM	SUB OUTPUT F-SO-13.3.1	Ensure Efficient Capital Expenditure Management	Percentage (95) of capital budget spent on capital projects(NI)	Section 71/52 Report	Target	%	63.94	100	95	95	95	95	Project Management Unit	Manager PMU	MMC, Roads, Storm water & Public Works
					Capital										
					Opex	Opex		Opex	Opex						

#### Output 13.4: Effective and Efficient Supply Chain Management

MFCLM	OUTPUT F-OP-13.4 (1)	Compliance to Supply Chain Management Processes	Annual review of Supply Chain Management Policy	Revised SCM Policy at least once annually	Target	Number	1	-	-	-	-	1	Supply Chain Management	Manager Supply Chain Management	MMC Finance
					Capital										
					Opex	Opex		Opex							

  

MFCLM	OUTPUT F-OP-13.4 (2)	Ensure procurement processes followed complies with SCM policies	Percentage procurement of capital projects done within stipulation of procurement plan	Section 71/52 reports, appointment letters	Target	%	36.66	100	100	100	100	100	Supply Chain Management	Manager Supply Chain Management	MMC Finance
					Capital										
					Opex	Opex		Opex	Opex						

  

M	F	C			Target	%	33.33	100	100	100	100	100			
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	OUTPUT F-OP-13.4 (3)	Increasing sourcing of goods and services from local suppliers	Percentage (100) suppliers appointed through procurement process	Section 71/52 reports	Capital											Supply Chain Management	Manager Supply Chain Management	MMC Finance
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**Sub Output 1.2.1: Indigent programme**

MFCLM	SUB OUTPUT F-SO-1.2.1	Provision of Free Basic Services to Indigents	Percentage (100) of registered indigent provided with free basic services (NI)	Monthly Finance Report from CFO	Target	%	100	100	100	100	100	100	100	Finance	Chief Financial Officer	MMC: Finance
					Capital											
					Opex	Opex	Opex	Opex	Opex							

**Sub Output 13.4.1: Contract Management**

MFCLM	SUB OUTPUT M-SO- 13.4.1	Contract Management	Percentage (100) contract management system implemented	Contract register submitted quarterly	Target	%	100	100	100	100	100	100	100	Legal and Administration	Executive Director Corporate Support Services	MMC, Corporate and Shared Services
					Capital											
					Opex	Opex		Opex	Opex							

National and Provincial Alignment : District Outcome 14																
NDP		Chapter 13: Building a capable developmental state														
National Outcomes		9. A responsive, accountable, effective and efficient local government system;														
Back to Basics Goals		3. Good Governance & Sound Administration														
Provincial 10 Pillars		1. Radical economic transformation 2. Decisive spatial transformation 3. Accelerating social transformation														
Mun. Strategic Goal		Provision of Institutional Transformation and Organisational Development (3)														
COGTA KPA's		KPA 1 : Institutional Transformation & Organisational Development														
MUNI.	PLANNING LEVEL	PLANNING LEVEL	INDICATOR	EVIDENCE	TYPE	UOM	BASE LINE	ANNUAL TARGET	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
Outcome 14.0: Institutional Planning and Transformation																
MFCLM	OUTCOME F-O-14.0	Institutional Planning and Transformation	Percentage (100) Financial policy reviewed	Process plan and Monthly reports	Target	%	100	100	-	-	-	-	100	Office of the Municipal Manager	Municipal Manager	Executive Mayor
					Capital											
					Opex	Opex		Opex	Opex							
Output 14.1: Clean Audit: Number Financial Performance																
MFCLM	OUTPUT M-OP-14.1	Quarterly Performance Report	Number (2) of Organisational Performance Reports submitted to council	Midterm & Annual Performance Reports and Council Resolutions	Target	Number	2	2	1	1	-	-	-	Office of the COO	Chief Operating Officer	Executive Mayor
					Capital											
					Opex	Opex		Opex	Opex							
Sub Output 14.1.1: Robust Regional Integrated Planning and Performance Management																
MFCLM	SUB OUTPUT M-SO-14.1.1	Implementation of IDP Process Plan	Percentage (100) IDP process plan implemented and approved by Council	Report on activities implemented as per process plan	Target	%	100	100	100	100	100	100	100	IDP/IGR	Manager IDP/IGR	Executive Mayor
					Capital											
					Opex	Opex	Opex	Opex								

**Sub Output 14.1.2: Effective and Efficient IGR Model**

MFCLM	SUB OUTPUT M-SO-14.1.2	Effective and Efficient IGR Model	Percentage (100) implementation of IGR Plan	IGR Quarterly Reports	Target	%	100	100	100	100	100	100	IDP/IGR	Manager IDP/IGR	Executive Mayor
					Capital										
					Opex	Opex	Opex	Opex	Opex						
MFCLM	SUB OUTPUT M-SO-14.1.3	Effective and Efficient IGR Model	Number (1) IGR plan	Approved IGR plan	Target	Number	100	1	-	1	1	-	IDP/IGR	Manager IDP/IGR	Executive Mayor
					Capital										
					Opex	Opex		Opex	Opex						

**Output 14.2: Efficient Corporate Support Services**

MFCLM	OUTPUT M-SO-14.2	Service delivery improvement through effective customer care	Percentage (100) of calls received vs reported to relevant departments	Monthly reports, Register	Target	%	100	100	100	100	100	100	Corporate Communications and Marketing	Manager: Communications and Public Relations	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex	Opex	Opex	Opex						
MFCLM	OUTPUT M-SO-14.2		Percentage (100) of feedback given to complainants within 7 day	Monthly reports, Register	Target	%	100	100	100	100	100	100	Corporate Communications and Marketing	Manager: Communications and Public Relations	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex		Opex	Opex						

**Sub Output 14.2.1: ICT Services**

MFCLM	SUB OUTPUT M-SO-14.2.1	ICT Services	Percentage (100) information Communication Technology Master System plan implemented	Monthly Reports	Target	%	100	100	100	100	100	100	Information Services	ICT Manager	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex	Opex	Opex	Opex						

**Sub Output 14.2.2: Corporate Communication and Branding**

MFCLM	SUB OUTPUT F-SO-14.2.2	Implementation of the Communication Plan	Percentage (100) communication plan implemented	Monthly reports	Target	%	100	100	100	100	100	100	Corporate Communications and Marketing	Manager: Communications and Public Relations	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex	Opex	Opex	Opex						

**Sub Output 14.2.3: Fleet Management**

MFCLM	SUB OUTPUT M-SO-14.2.3	Ensure effective and efficient Fleet Management	Percentage (100) implementation of fleet management Plan	Fleet Monthly reports	Target	%	100	100	100	100	100	100	Corporate Support Services	Executive Director Corporate Support Services	MMC, Corporate and Shared Services
					Capital										
					Opex	Opex	Opex	Opex	Opex						